

The United States Conference of Mayors

The American Rescue Plan Act

A Transformational Lifeline for
First Responders, Small Businesses
and Residents in America's Cities

March 10, 2022



THE UNITED STATES
CONFERENCE OF MAYORS



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The United States Conference of Mayors is the official non-partisan organization of cities with each city represented in the Conference by its chief elected official, the mayor.

Introduction

The American Rescue Plan Act (ARPA) represents the single largest “rescue” of and transformational investment in local governments in recent history; providing \$65.1 billion in direct funding to every city across our great nation to respond to the COVID pandemic and its negative economic impacts.

The genesis of the funding was a valuable lesson learned from the Great Recession of 2008. Failure to help local governments maintain essential public services and employment, along with not aggressively responding to negative economic impacts, would forestall and slow any economic recovery.

The American Rescue Plan Act’s State and Local Fiscal Recovery Fund (SLFRF) was a response to that lesson. Through the leadership of President Biden and Congress, ARPA became law on March 11, 2021, and provided funds directly to cities that could be used to:

- Assist first responders including police, fire and EMS;
- Address the public health impacts of COVID;
- Provide premium pay for essential workers who had risked their lives to respond to those stricken with COVID;
- Assist small businesses impacted by the economic shutdown;
- Help children and families most at risk from the economic impacts of the pandemic;
- Help fill the gaps of revenue loss to counteract the recession and maintain the provision of critical services;
- Invest in water, sewer and broadband infrastructure;
- Foster economic/community development in historically underinvested neighborhoods; and
- Address the short and long-term negative economic impacts of the pandemic.

Two key structural realities of the fiscal recovery fund to cities must be recognized. First, Congress provided only half of the funding in the first year, with the second half only being made available in year two. Second, Congress - in its wisdom - knew that COVID’s impact could be long-lasting; and so it provided funding to local governments over an extended period in which funds must be obligated by December 31, 2024.

This approach turned prophetic, as no one foresaw the rise of the Delta and Omicron variants that challenged our entire society and economy. Only now are we discovering the negative impacts of COVID on our children’s education and mental health, as well as the disparate economic impacts on low-income neighborhoods due to COVID. As a result, ARPA funding must be viewed as both short and long-term investments to respond to this breadth and diversity of human need.

COVID also laid bare significant gaps in the nation’s critical infrastructure, such as broadband and housing — both essential for the education of home-bound children and the ability for low-income neighborhoods and families to find stability and participate in the modern economy. The digital divide left low-income children farther behind. Skyrocketing housing costs due to COVID left many working families vulnerable.

All told, ARPA funding was designed to meet a broad range of critical, national needs at the local level over an extended period-of-time, not only to respond to the pandemic, but to prepare for the next one and to build an equitable recovery.

The First Anniversary

On the first anniversary ARPA's enactment, The United States Conference of Mayors asked cities to provide brief, illustrative examples of projects and "use of funds" through ARPA's Fiscal Recovery Fund.

The following report is the result of that request.

Cities were also asked to identify general areas in which they were using their ARPA Fiscal Recovery Funds.

Of the 105 responding cities:

Over 2/3 (73%) reported using SLFRF funds for housing assistance, with many citing funds to address homelessness worsened by the pandemic. Over 2/3 (71%) reported using SLFRF funds to support small businesses. 66% identified assistance to first responders. 65% cited using funds for workforce development. 63% made investments in public health, including mental and behavioral health. 58% reported using funds to support youth programs. And 26% reported using funds to address climate.

Cities were then asked to provide specific examples of how they are spending their Fiscal Recovery funds. The following examples offer a snapshot of the breadth and diversity of how cities have spent or obligated funds for programs to respond to the pandemic and its negative health and economic impacts. They come from cities with smaller, medium and large populations, and demonstrate the bipartisan support that exists for this historic program.

It is important to note that these examples are illustrative only, and do not represent a complete, detailed listing of all the projects that each city has funded through its Fiscal Recovery allocations.

ARPA has made and will continue to make significant contributions to cities and their residents as they recover from the pandemic and its long-term negative consequences.

City Examples of ARPA Local Fiscal Recovery Funds

1. Akron, OH Mayor Daniel Horrigan

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Violence prevention

Examples of How City is Using SLFRF:

The city will use \$10 million of ARPA funds to create a Violence Prevention Grant program and to hire a Youth and Community Opportunity Director. \$10 million will be used to replace lead water lines and aging water mains.

2. Alameda, CA Mayor Marilyn Ezzy Ashcraft

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Children & Families; Broadband Access

Examples of How City is Using SLFRF:

Local Fiscal Recovery Funds are being used in the City of Alameda to support some of the most vulnerable members of the Alameda community. The funding is being used for (1) the provision of emergency housing and transitional housing facilities for unhoused community members; (2) improvements to the Midway Shelter for women and children suffering from homelessness and domestic violence; (3) improvements to the Alameda Food Bank to improve the distribution of free food to food-insecure community members; (4) a wireless hotspot lending program for community members who lack broadband access; (5) the Feed Alameda program which supported local restaurants that prepared hot meals for food-insecure community members; and (6) the Commercial Streets program which supports small businesses affected by pandemic restrictions and seeks to improve street safety.

3. Albany, NY Mayor Kathy Sheehan

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

We have used ARPA funding to provide hazard pay to first responders and essential workers who risked their lives during the pandemic. This funding allowed us to purchase a second set of turnout gear for our firefighters to keep them and our community healthier. We currently are reviewing 147 applications from community based organizations, businesses, health care providers and individuals for grants to assist in addressing critical community challenges caused by the pandemic. In the next three months we will be investing \$25 million in transformative, community-driven programs and infrastructure focused on improving our health care response in low income communities, workforce development, affordable housing and home ownership opportunities and child care, just to name a few.

4. Albuquerque, NM Mayor Tim Keller

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce

Examples of How City is Using SLFRF:

Nearly \$7 million has already been distributed in grants to small businesses (arts and creative businesses, entrepreneurs and family businesses, main street businesses, etc.) and over \$4 million has been distributed to individuals and families excluded from other stimulus funds. Also, the city provided more than \$3 million in premium pay to retain public employees.

5. Allentown, PA Mayor Matt Tuerk

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Infrastructure

Examples of How City is Using SLFRF:

The city invested ARPA funds in acquisition of ambulances, a firefighter training center, and other critical government services.

6. Anaheim, CA Mayor Harry Sidhu

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Funds were utilized by our City to **replace massive revenue loses as a result of the unprecedented shutdown of our resort and hotels**. Our one-year budget shortfall exceeded \$120 million and therefore threatened all front facing city services including basic public safety and everyday community programming. Funds were utilized to **keep the city solvent while not requiring us to cut all essential city services - including Police, Fire, Libraries, Community Services and Public Works**. In addition, recovery funds were utilized to **assist thousands of residents with rental assistance and critical medical services such as testing and vaccine assistance**. Funds were also used to distribute much needed small business loans and grants to keep hundreds of small businesses operating.

7. Anderson, IN Mayor Thomas Broderick

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Youth, Water infrastructure; Homelessness; Non-profits; Mental health & addictions

Examples of How City is Using SLFRF:

Our funds will support our first responders; provide assistance and housing for the homeless; and provide our small businesses and non-profits with funds to be able to survive during these difficult times

8. **Arlington, TX** Mayor Jim Ross

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce

Examples of How City is Using SLFRF:

The City of Arlington, Texas, utilized much-needed American Rescue Plan funding to restore program funding cuts during the pandemic; lift the citywide hiring freeze; make **significant investments in public safety; fund a massive vaccination effort**; expand mass transit opportunities; and pay for critical upgrades to the city's technology, including \$1.3 million for police projects.

9. **Austin, TX** Mayor Steve Adler

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Our response to Covid-19 has been our top priority and ARPA funding has helped us to develop outreach strategies that improve vaccine adoption and public health.

We are **addressing unsheltered homelessness by working collaboratively with public and private partners** to build the infrastructure that will allow our City to achieve an equilibrium between those needing housing and services and our ability to do deliver it.

We made **transformational investments into childcare** that will establish a more sustainable ecosystem for early childhood education to develop moving forward.

Workforce development investments and grants to small creative businesses are key parts of proposed ARPA spending, helping the City of Austin achieve a quick rebound on employment and the retention of our creative infrastructure.

The full amount of ARPA funds provided have been programmed to needs in the local community.

The funding committed towards homelessness, childcare and workforce development were all matched by one of our local counties. We are using the funds for homelessness to leverage additional private sector investment.

10. **Birmingham, AL** Mayor Randall Woodfin

Areas Where City is Using SLFRF:

First responders, Housing, Small business, Transit, Community-Based Violence Intervention

Examples of How City is Using SLFRF:

These funds have allowed us to **support City workers -- especially police, fire, and public works --** through premium pay to recognize their continued service in the pandemic. We have also supported accessible home ownership opportunities for Birmingham families. We are working to support small businesses through microloans and grants. Additionally, **we are working with the Jefferson County Health Department to implement a hospital-linked violence intervention program to disrupt retaliatory violence in our community.** Critically, SLFRF funds have allowed us to meet an \$18 million dollar funding gap in our bus rapid transit project to account for rising costs of material and labor in the pandemic. Without these funds, we would not have been able to complete that project already under construction.

11. Boca Raton, FL Mayor Scott Singer

Areas Where City is Using SLFRF:

First responders, Small business, Workforce, Infrastructure improvements

Examples of How City is Using SLFRF:

The city provided needed **relief to small businesses**, and acquired **new public safety technology**.

12. Boise, ID Mayor Lauren McLean

Areas Where City is Using SLFRF:

Housing, Small business, Mental health, food assistance, childcare

Examples of How City is Using SLFRF:

The City of Boise conducted extensive outreach to identify how ARPA dollars can address our city's most pressing needs. The outreach affirmed five areas, including small business, childcare, mental health, housing and food insecurity. ARPA funding allows Boise to make critical resource investments that will grow what is already working and create innovative solutions for lasting impact.

13. Boston, MA Mayor Michelle Wu

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The SLFRF represents a once-in-a-generation opportunity to transform our City's future and recover from the COVID-19 pandemic. From the extension of our Fare-Free bus pilot program to creating the **City's first Youth Green Jobs program**, SLFRF have gone directly to assisting Boston residents who were hardest hit by the long-lasting impacts of the pandemic. These federal funds have been a vital resource for our city, and have laid the groundwork for an equitable recovery in the years to come.

Of the \$558 million Boston expects to receive, the City has allocated **\$94.5 million to emergency relief programs and reserved \$55 million for core City services through revenue replacement**. We expect to allocate the remainder of the funds this year as our City pushes towards recovery. The City has already spent or encumbered over \$100 million to support public health, food access, housing stability, job creation, childcare, and violence prevention.

Public Health has been and will continue to be a primary focus of Boston's American Rescue Plan Act recovery funds. To date, \$15 million has been allocated towards Public Health. Initiatives funded by this allocation include **\$6.45 million in COVID testing and vaccinations**, **\$6 million in substance use services**, \$1 million in mental health services, \$1 million in digital infrastructure, and hundreds of thousands of dollars in PPE and additional public health staffing to support our first responders. These investments were made to address the immediate needs facing Boston during the COVID crisis.

COVID-19 had a significant economic impact on Boston's families and local businesses To address this, the City of Boston has already allocated \$46.7 million in initiatives to support an economic recovery, including **\$13 million for Small Business Relief**, **\$7.5 million in Commercial Rental Relief**, \$1 million for the All-Inclusive Boston tourism campaign, and \$500K for the Restaurant Relief Fund. SLFRF was also able to fund over **\$3 million in food access programming** to make sure that our children, families, and seniors have access to good and healthy food through community-based non-profits. In addition, Boston created a new cash transfer program for families in need who were not eligible to receive other COVID-19 federal benefits.

An equitable recovery means targeting our services to Boston's disproportionately impacted communities. For our immediate recovery needs, the City has allocated **\$32.7 million to our hardest hit communities, with a strong focus on preserving affordable housing, addressing key social determinants of health, supporting our childcare entrepreneurs, and providing neighborhoods with critical safety interventions.** Specifically, a \$20 million investment into the Acquisition Opportunity Program will allow City partners to acquire and preserve occupied buildings as affordable housing. This will help to increase affordable housing inventory, protect rental housing stock, and prevent displacement across Boston neighborhoods.

14. Bridgeport, CT Mayor Joe Ganim

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Revenue lost; Crime prevention; Broadband, Clean water, Wastewater, and Families support

Examples of How City is Using SLFRF:

The city is using ARPA funds for **Innovative Small Business expansion** and retail storefront improvement programs.

15. Burnsville, MN Mayor Elizabeth B. Kautz

Areas Where City is Using SLFRF:

First responders, Workforce, Revenue loss

Examples of How City is Using SLFRF:

ARPA funds are used to stabilize the financial position of the City; to **maintain staffing levels (e.g., police, fire, building inspection);** and to support capital equipment costs.

16. Calexico, CA Mayor Javier Moreno

Areas Where City is Using SLFRF:

First responders, Small business, Workforce

Examples of How City is Using SLFRF:

Funds helped police and fire with purchasing communication equipment, particularly upgrades to our radio network to enhance interoperability and better serve citizens. The city also assisted small businesses struggling due to COVID-19.

17. Ceres, CA Mayor Javier Lopez

Areas Where City is Using SLFRF:

First responders, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Underserved Latino communities will be served and enhanced by ARPA funds. These funds will improve the life and safety of our citizens.

18. Charleston, SC Mayor John J. Tecklenburg

Areas Where City is Using SLFRF:

First responders, Housing, Climate, Small business, Youth, homelessness, racial equity, planning, parks

Examples of How City is Using SLFRF:

The city secured housing for COVID infected homeless families and funded resiliency planning for SLR. Partial funding allowed major affordable housing development to proceed. Funding included a **permanent resource center for those experiencing or on the verge of homelessness**. The city also supported numerous non-profits and cultural organizations.

19. Coconut Creek, FL Mayor Becky Tooley

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city has used ARPA funds for the following: Small business/nonprofit Stabilization Grants; food/meal distribution; **Mental Health Programming and Assistance; Job Training Opportunities**; Personal Protective Equipment, Supplies, Cleaning/Disinfection services; and Assistance to Housing Facilities that aid children and those with disabilities.

20. Columbus, OH Mayor Andrew Ginther

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth, Residential and small business utility assistance, Childcare assistance, Human services

Examples of How City is Using SLFRF:

The City has used ARPA funds for the following: **\$3.5m in SLFRF for child care initiatives**, including bonuses to child care workers to improve retention and hiring, and scholarships for families that need child care; and **\$8.8m to city homeless shelters and employees to improve services**, retain staff, and improve mental health services

We were able to utilize ARPA funding to prevent a daycare center from closing its doors. Not only did this keep the staff employed, it allowed the facility to continue providing services to working families. During the summer of 2021 we **allocated \$15.6 million for summer youth and anti-violence programs**.

We worked with our County to partner on small business grant funding prioritizing businesses located in underserved communities and are minority-, woman-, or veteran owned.

21. Charlotte, NC Mayor Vi Lyles

Areas Where City is Using SLFRF:

First responders, Public health, Small business, Workforce, Youth, Non-profit support and food insecurity support

Examples of How City is Using SLFRF:

The city devoted \$2.5 million to premium pay for first responders; \$1 million in vaccination incentives to motivate staff to get vaccinated; \$1 million in support of our Open for Business strategies focused on small business growth; recently approved \$5 million in support of small business-related grant programs; \$1 million in support of implementation plans focused on creating and filling good jobs, including a targeted strategy to harness public and private investments in six corridors of poverty; recently approved \$5 million to strengthen our workforce [e.g., grant program to increase the capacity of workforce training partners]; and \$2 million in support of youth and teen physical/mental health, partnering with the YMCA to identify youth/teens in areas of high need.

Other uses of funds include a recently approved \$3.5 million in support of non-profits, with grants focused on distressed communities, and a recently **\$1.5 million in support of a foods distribution facility that will provide access to fresh food in a low-income area** where less than 1% of residents live within a ½-mile of a grocery store

22. Chicago, IL Mayor Lori Lightfoot

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Mayor Lightfoot invested over **\$400 million into building comprehensive community safety, funding the implementation of Chicago's Our City, Our Safety plan through 2024**. This includes affordable housing and homelessness support services, assistance to families and youth programs, city priorities for health and wellness, community development and parks/infrastructure, small business and workforce support, and those direct violence interventions.

Since 2019, The City of Chicago's Department of Public Health (CDPH) has been piloting a **universal perinatal support system that includes postpartum nurse home visiting: Family Connects Chicago**. We are scaling this program citywide by leveraging \$25 million of American Rescue Plan funding with the aim of eventually offering this support to all 32,000 families welcoming newborns in Chicago each year.

The City of Chicago has authorized a **\$31.5 million monthly cash assistance pilot, called the Chicago Resilient Communities Pilot**. In this pilot, 5,000 households will receive cash assistance of \$500 per month for twelve months – the largest guaranteed income pilot in the nation based on households served.

23. Clarksville, TN Mayor Joe Pitts

Areas Where City is Using SLFRF:

First responders, Housing, Small business, Workforce

Examples of How City is Using SLFRF:

First responders and others received premium pay. We are assisting some local non-profits in getting back up on their feet after they were closed down for nearly a year, and through the CDBG ARPA funds we are assisting families.

24. College Park, MD Mayor Patrick Wojahn

Areas Where City is Using SLFRF:

First responders, Housing, Climate, Small business

Examples of How City is Using SLFRF:

Within weeks of receiving the funds, College Park set up a **relief program for our local businesses that continue to struggle** through the pandemic and for residents who continue to struggle with their health and who lost their jobs due to the pandemic. We also provided **grants to local non-profit organizations that have been swamped with demand for their services**. College Park also provided **assistance for our fire and first responder services** who dealt with high expenses over the past year due to precautions that were necessary during the pandemic, while unable to engage in the fundraising activities that typically help them cover expenses.

25. Dallas, TX Mayor Eric Johnson

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Revenue replacement, Infrastructure, IT projects, etc.

Examples of How City is Using SLFRF:

The city is using funds to support people in crisis by providing **mental health care**, children/family services, food/essentials assistance, benefits/financial navigation, and housing programs.

26. Dayton, OH Mayor Jeffrey J. Mims Jr.

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The City of Dayton is utilizing its ARPA allocation to fund the Dayton Recovery Plan. The goal of the plan is to disrupt multi-generational poverty, income and health disparities among those negatively impacted by the COVID-19 pandemic. The Dayton City Commission adopted the plan on December 15, 2021.

The plan provides for **neighborhood investments, including housing rehabilitation, repairs, and new infill housing**. The plan also includes **blight removal**, improved walkable sidewalks, beautification of tree lawns, and better recreation amenities, all to improve future health outcomes and the quality of life of Dayton residents who are most impacted by the pandemic.

The plan addresses racial equity through **direct grants to small minority-owned businesses and community organizations that support minority populations**. Additionally, the plan provides funding for agencies administering **micro-grant and loan programs to minority-owned businesses**. Historical disadvantages in accessing loans and other financing opportunities along with the disproportionate impacts of the pandemic have exacerbated conditions in minority communities.

27. Denton, TX Mayor Gerard Hudspeth

Areas Where City is Using SLFRF:

Housing, Public health, Small business

Examples of How City is Using SLFRF:

The City of Denton has allocated the first tranche for the following:

- **Housing people at-risk of or experiencing homelessness** including vouchers for shelter and capital investment in a day center and overnight shelter.
- Provision of services for **youth mental health, adult mental health, and substance use treatment with a focus on the under/uninsured and dual diagnosis treatment** for people with mental health and substance use treatment needs.
- Grants for small businesses and non-profit capacity support.
- COVID vaccination and testing support.
- **Public safety positions specifically for Emergency Management and Homeless Outreach Team (HOT).** The Emergency Management Program Coordinator will expand duties to include public health and direct services provided by the dedicated HOT group which will be enhanced with the addition of a Case Worker and a Paramedic.

28. Denver, CO Mayor Michael B. Hancock

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city will use a portion of its funds for the following: 1) The **We Got this Youth Mental Health Summit** is scheduled for May 2 using \$75 thousand in SLFRF. 400 youth will gain more knowledge about mental health topics and create a space for their voices to be heard. A priority for the summit includes recognizing and addressing the stress of being a young person today. 2) \$3.9 million in SLFRF plus local funds for the operations of at least 4 new **Safe Outdoor Spaces temporary managed campsites. SOS sites help serve those uninterested in congregate shelter with more privacy, allowing people to stay together as couples, and allowing guests to shelter with their pets. Case management, housing navigation, employment referrals, therapy services, and mental health and tele-health services provided,** and 3) \$1 million in SLFRF will support a program to mitigate displacement of Denver small business owners and homeowners in target neighborhoods by funding property improvements required by mandated code in order to avoid liens being placed on properties. Individuals and small businesses in these neighborhoods have also been disproportionately affected by COVID-19, experiencing loss of employment income or increased expenses and staffing shortages and increased operating costs.

29. Dubuque, IA Mayor Brad Cavanagh

Areas Where City is Using SLFRF:

Small business, Infrastructure

Examples of How City is Using SLFRF:

The city is making investments in fiber, utility bill assistance, parks improvements in low/mod areas, flood control improvements, convention and visitors bureau assistance, assistance to non-profits, businesses and arts groups

Utility bill assistance has assisted 114 low income households with their delinquent water, sanitary sewer, refuse, and stormwater bill balances.

30. Elyria, OH Mayor Frank Whitfield

Areas Where City is Using SLFRF:

First responders, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

These ARPA funds are allowing us to **retain and hire police officers and firefighters, invest in our parks and recreation to help families reconnect in our parks** and burn off the physical, mental, and social impacts of COVID19, provide grants to businesses that have been hurt by COVID19, and provide **grants to nonprofits that are providing essential services such as financial emergency assistance, mental health, violence prevention and more.**

31. Eugene, OR Mayor Lucy Vinis

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Workforce, Unhoused response-largest portion

Examples of How City is Using SLFRF:

ARPA direct funding is being combined with ARPA funding from state of Oregon to make a **substantial investment in emergency shelter, homeless outreach, homeless support services, and sanitation/clean up association with homeless camps.**

32. Fontana, CA Mayor Acquanetta Warren

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The City of Fontana has prioritized the following project areas for its APRA Expenditure Plan: infrastructure, economic recovery, public safety and homeless prevention. The ARPA Plan includes: Small Business Loan/ Grant Program - \$3 million forgivable loans/ grants to mitigate financial hardship; Metrolink Station Security Cameras; and a variety of critical infrastructure projects including Cypress Storm Drain, the Septic to Sewer program; park improvements, Fiber to City facilities and a Sewer and Storm Drain Infrastructure masterplan.

33. Fort Worth, TX Mayor Mattie Parker

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

We have invested over \$7 million into childcare infrastructure projects and \$3 million into the Center for Transforming Lives for improved childcare, healthcare and workforce development. We have put \$3 million toward CDFI Friendly Fort Worth initiative to connect underserved communities to CDFI funding. We have put \$20 million into Majority Minority Area infrastructure needs and more than \$1 million to continue a community WiFi project that started utilizing CARES funding. These are just a few ways Fort Worth is using ARPA funds to make a difference in the lives of residents both immediately and in the long-term. There are countless stories of how these funds are working to better the future of Fort Worth residents.

34. Fremont, CA Mayor Lily Mei

Areas Where City is Using SLFRF:

First responders, Workforce, To balance our annual City budget due to lost revenue's affected by COVID

Examples of How City is Using SLFRF:

Fiscal recovery funds have allowed our City to continue to providing day-to-day services to our community. Without the recovery funds, City programs and staff would have to be cut.

35. Germantown, TN Mayor Mike Palazzolo

Areas Where City is Using SLFRF:

Infrastructure

Examples of How City is Using SLFRF:

We have invested in stormwater conveyance maintenance and improvements, water and utility infrastructure to add resilience and redundant operations to protect our residents.

36. Green Bay, WI Mayor Eric Genrich

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business

Examples of How City is Using SLFRF:

We are using our direct allocation in a variety of ways, including new police officer relocation assistance, gun casing analysis equipment, and an up-to-date surveillance vehicle. We've also directed ARPA dollars to our stormwater utility to address flooding issues and to create grant and loan programs for residents to implement green infrastructure strategies on private property. In terms of small business supports, we have allocated funding to a start-up incubator that focuses on minority and women-owned businesses, and designated significant funding to beautify and modernize the facades of main street businesses, allowing for the installation of takeout windows and the creation of outdoor dining spaces. We were also given the great news that our County is receiving \$15 million from the state of Wisconsin to make possible the relocation of a coal pile in the center of our downtown, and the city was directly awarded \$5 million to create a mixed-use, mixed-income neighborhood with an urban farm.

37. Greenwood, IN Mayor Mark Myers

Areas Where City is Using SLFRF:

First responders, Workforce

Examples of How City is Using SLFRF:

Premium pay was provided for essential City employees that worked in city offices or on-site throughout the pandemic. This included first responders, street and sanitation laborers, and all of the office personnel providing services to our residents. These individuals went above and beyond for the citizens and the SLFRF dollars allowed us to give them an additional token of appreciation for the risks we asked them to take.

Further purchases with SLFRF monies include a Portable Respirator Fit Tester used by the Fire Department to ensure that SCBA masks, as well as masks worn to protect the first responders against COVID-19 fit appropriately and are working correctly; as well as upgrading public safety radio coverage in certain areas of the City where there are dead-zones that impede the ability of police, fire and EMS personnel to communicate adequately during an emergency.

38. Gresham, OR Mayor Travis Stovall

Areas Where City is Using SLFRF:

Housing, Small business, Workforce, Youth, Youth violence prevention

Examples of How City is Using SLFRF:

The City of Gresham has used the funds given to enhance and safeguard our city. From **community programming, to violence prevention, to small business assistance** these funds have been used to strength our city during the pandemic.

39. Hallandale Beach, FL Mayor Joy Cooper

Areas Where City is Using SLFRF:

Workforce

Examples of How City is Using SLFRF:

The City plans to utilize ARPA funding to **cover staffing costs to bring government services back to pre-pandemic levels**, and to invest in capital equipment that has gone beyond its useful life and is critical to public safety. **Capital purchases may include the replacement of mission critical fire equipment, police vehicles, and essential communication technology equipment.**

40. Hartford, CT Mayor Luke Bronin

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city and the Hartford Chamber of Commerce announced a newly created “Hart Lift” Program to support the activation of storefronts left vacant during the COVID-19 pandemic. The \$6 million program uses funds from the ARPA and will be available for retail spaces both in downtown and on neighborhood commercial corridors.

Property owners with vacant storefronts are eligible for grants of \$50 per square foot, up to a maximum of \$150,000. **Grants can be used for interior and exterior buildout costs for new businesses opening in new or existing ground floor retail spaces. The grants must be matched 100% by landlord/tenant investments in the downtown and 50% along neighborhood commercial corridors.** The program will be administered on behalf of the City by the Hartford Chamber of Commerce.

The City of Hartford has awarded \$1.5 million in grants to 68 different youth-serving providers as part of the City’s community-wide youth-engagement response to the COVID-19 pandemic. This funding, from ARPA will serve more than 11,000 young people in Hartford providing sports, performing arts, and cultural programs, with a focus on areas of the city identified as enrichment activity deserts. This \$1.5 million is part of \$13.9 million designated for Youth Services & Support over the next three years from the City’s ARPA allocation. All programs operated by youth-serving providers will be free to Hartford residents, and residents will be able to enroll directly with those organizations.

The Hartford Unity (Understanding the Needs In Today’s Youth) grant program is targeted towards Hartford youth up to age 24, especially youth who are justice-involved, disengaged, or disconnected as well as adolescents in middle-school grade, young children under 5, girls under 18, youth living in high-need neighborhoods, and mental health and/or wellness services.

41. Houston, TX Mayor Sylvester Turner

Areas Where City is Using SLFRF:

First responders, Public health, Workforce, Revenue replacement for loss of sales tax

Examples of How City is Using SLFRF:

Rape victims receive ARPA assistance in housing & forensic nurse support. The city has helped boost fire fighter pay, and also invested in behavioral health services for those in crisis.

The city will use \$1.335 million of ARPA funds over three years for its Domestic Abuse Response Team (DART). DART relies on its community partners once a victim is rescued from a violent crime scene to ensure the victim is stabilized and safe. The success of the DART program, as a law enforcement initiative, requires their community partners to be resourced to provide the necessary follow-up care that the victim (and family) needs to begin to heal and move forward. These costs include hotel stays, rental deposits, and other basic survival needs.

The city also has spent **\$3.125 million on vaccination incentives/vouchers in primarily disadvantage communities.**

ARPA recognized the negative economic impact of the COVID-19 public health emergency to local governments and the need to continue providing critical services to citizens. ARPA has enabled the City to maintain the indispensable services most valued by our residents during this challenging time. The city is using \$198.6 million of Local Fiscal Recovery Funds (LFRF) for the provision of government services due to revenue losses during COVID-19 to **maintain and sustain critical services in the Police, Fire and Health Departments.**

42. Indianapolis, IN Mayor Joe Hogsett

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Public safety, Stormwater projects, Gun violence intervention, Parks facilities

Examples of How City is Using SLFRF:

The city announced a comprehensive violence reduction plan in fall 2021, powered by \$150 million in American Rescue Plan funds unanimously approved by the City-County Council. **The plan emphasizes law enforcement investments, including \$9 million in modern policing technology, 100 new IMPD officer positions, and up to 40 IMPD civilian positions to cover non-emergencies. It also addresses root causes of violence through \$45 million for grassroots violence prevention organizations, 50 peacemakers to engage with those at risk of becoming perpetrators or victims of gun violence, \$30 million for mental health resources, and more.**

Also included is \$17.5 million for upgrades to playgrounds and courts and Wi-Fi at neighborhood parks; **\$60 million for affordable housing and neighborhood redevelopment**; \$50 million for stormwater infrastructure upgrades; \$22 million for economic recovery for industries hardest-hit by the pandemic; and more.

43. Irvine, CA Mayor Farrah Khan

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Workforce

Examples of How City is Using SLFRF:

The city initiated investments in critical infrastructure such as affordable housing, child care, and broadband; helped address key environmental and transportation priorities; provided for healthier indoor and outdoor environments for the community; provided means of additional multicultural, multilingual engagement with the community; and helped eliminate food insecurity by creating a self-sustaining municipal farm.

44. Issaquah, WA Mayor Mary Lou Pauly

Areas Where City is Using SLFRF:

Housing

Examples of How City is Using SLFRF:

The City of Issaquah has utilized a portion of our SLFRF funding to provide rental assistance to households meeting with incomes at or below 80% of the area median income. This helps fill an important gap in rental assistance programs that impacts many households in our community. The program is currently in the process of assisting upwards of 150 household with their rental arrears.

45. Jackson, MS Mayor Chokwe Antar Lumumba

Areas Where City is Using SLFRF:

First responders, Public health, water/sewer infrastructure projects

Examples of How City is Using SLFRF:

The city will use ARPA funds to build a 48" water main to improve water distribution to areas in the City where schools and residents have low to no water pressure quite frequently and suffer from boil water notices consistently-- a public health health issue.

46. Jackson, TN Mayor Scott Conger

Areas Where City is Using SLFRF:

First responders, Housing, Small business, Youth, Seniors

Examples of How City is Using SLFRF:

The city will use its funds in for the following: providing AEDs to First Responders and citizens to reduce cardiac arrest response time to 4 minutes, or under; upgrading and repairing parks and afterschool spaces; providing computer labs for students in low income areas; constructing a senior citizens center; replacing multiple HVAC units; updating technology to assist first responders; providing small business loans; providing grants to homeowners in qualified census tracts to make necessary home repairs; purchasing additional turnout gear for firefighters; Constructing sidewalks for grocery store access in qualified census tracts; developing a financial empowerment center and program to assist citizens; purchasing EMS equipment for the Fire Department; and constructing a childcare facility.

47. Kenosha, WI Mayor John Antaramian

Areas Where City is Using SLFRF:

First responders, Housing, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city will use ARPA funds to create an Emerging Leaders Academy to assist with youth employment and development of technological skills.

48. Knoxville, TN Mayor Indya Kincannon

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Youth

Examples of How City is Using SLFRF:

The city used its funds to help curtail mass exodus of first responders; help keep families from being evicted; assist in rapid re-housing for unhoused people; make investments in infrastructure to aid business stability, and investments in flood mitigation for resilience.

49. Lansing, MI Mayor Andy Schor

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Financial empowerment, community building, loss backfill

Examples of How City is Using SLFRF:

For the last year, this has **kept our budget whole and prevented service cuts** that are necessary for our residents after COVID economic problems. Moving forward, funds will ensure that we have financial empowerment for our residents, assist in equity and supports for those most in need, keep small businesses in business especially in our downtown and corridors, assist minority business owners to have opportunities post-COVID, help non-profits that were hurt by the pandemic and economic losses, and many other things.

50. Las Vegas, NV Mayor Carolyn Goodman

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The FRF are being invested in a comprehensive equitable strategy to bolster the local economy and support individuals, families, and small businesses to keep people HIRED, HOUSED and HEALTHY. Resources are dedicated to critical workforce development skills, and a Youth Employment Program; tech innovation via Business Accelerated Program; worker support through mobile career coaching and employer-driven training and construction for a new East Las Vegas Workforce Employment Training Center. Housing stability is crucial to recovery. FRF supports affordable housing via Desert Pines Affordable Housing Development, which will bring hundreds of new units online; and provide affordable housing for the blind and the only full service non-congregate family shelter site in southern Nevada.

FRF local funds will support public health and wellness via Food Desert Healthy Foods Program; COVID-19 Response and Recovery for Homeless and At-Risk Veterans; and new programming improving mental health and wellbeing for youth and families at-risk of entering or currently involved in the child welfare system. **Small business support will receive FRF for small business incubation program with a focus on minority owned businesses** in Las Vegas; Nevada Women's Business Center; and Mobile Food Vendor Safety & Education Program. Significant FRF resources are being dedicated to pandemic response via Installation of HVAC ultraviolet disinfection units at public access government facilities, and to **interventions in justice systems via Mental Health Court and Fresh Start Specialty Court**. A specific example of the impact of FRF resources is the **Recuperative Care Center (RCC)**. **The RCC is a medical respite model of medically fragile homeless persons being discharged from hospitals**. FRF funds allowed expansion of this one of a kind facility that services sub-acute health care needs of people who otherwise would be discharged to the streets to recover from surgery, strokes, or amputations. The RCC has a 63% post-care placement rate, meaning that 63% of the patients do NOT return to a state of homelessness. The RCC has utilized federal resources to save lives and change the trajectory for hundreds of people in the short time that the facility has been operating.

51. Lincoln, NE Mayor Leirion Gaylor Baird

Areas Where City is Using SLFRF:

First responders, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Small business assistance and workforce development account for \$19 million from the City's \$46 million from the CSLFRF.

Lincoln provided **Small Business Stabilization Grants for more than 250 businesses to pay rent or mortgage obligations for up to 6 months**. Lincoln launched the program last October to support small businesses with 50 or less employees that experienced pandemic-related revenue loss. Businesses could apply for up to \$60,000 each. **The rent/mortgage assistance helped entities to maintain payroll, stabilize and grow business operations**, and recover from revenue loss. The program has supported 253 small businesses to date — 42% were Micro-businesses that received \$1.5 million collectively. Exit surveys showed funds were essential for owners to remain in business and keep more than 2,800 staff employed.

Lincoln will soon announce the selection of **six organizations to receive \$12 million through our Workforce Development Grant Program**. Contracts are being finalized to enhance current and future work in these industries: child care, health sciences, information technology, manufacturing, welding, and youth employment.

52. Littleton, CO Mayor Kyle Schlachter

Areas Where City is Using SLFRF:

Housing, Small business, Workforce, Youth, Restoring services

Examples of How City is Using SLFRF:

The city has used funding from ARPA to provide local partnership funding to support the business and community such as **services providing free meals, food and emergency supplies for shelters, and food access through weekly contact-free distributions**. The city also has been able to address cybersecurity efforts and electronic services for our community which provide improved customer service along with security measures in our facility. Additionally, the city has been able to use ARPA funding to **re-instate hours at our local library and museum that were reduced due to COVID** and limited resources. This restoration of Museum and Library staffing and service levels supports City Council Goal #5, Arts, Culture, & Tourism; and Goal #8, Good Governance, specifically "to be responsive, approachable, welcoming, fair, and accountable internally and externally."

Looking ahead, the city has committed to providing **funding for homelessness by creating a three-year plan to impact homelessness in the Tri-Cities of Englewood, Littleton, and Sheridan** with focuses on Building a Strong Foundation, Single Adult System, Workforce Development, Family System. Additionally, we will be focusing on housing efforts in our community as well as direct business support. Restoring staffing levels to Pre-COVID levels is also a priority along with investing in innovative infrastructure through system enhancements.

53. Lorain, OH Mayor Jack Bradley

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Youth

Examples of How City is Using SLFRF:

We are hiring 10 additional officers to combat gun violence in our community that has significantly increased due to the pandemic.

54. Louisville, KY Mayor Greg Fischer

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Premium pay, Healthy neighborhoods (library and pool repairs), Homelessness prevention

Examples of How City is Using SLFRF:

We will reduce and prevent homelessness, provide affordable and permanent supportive housing, reduce gun violence, improve early learning and youth development, provide opportunities to unemployed and underemployed residents including minority, immigrant, and formerly incarcerated individuals, recruit and retain our public safety and first responder teams.

55. Madison, WI Mayor Satya Rhodes-Conway

Areas Where City is Using SLFRF:

Housing, Small business, Youth, Violence prevention

Examples of How City is Using SLFRF:

The challenges around unsheltered homelessness in Madison are not new but have been made worse by the pandemic. The City is struggling with is a reluctance to use group shelters, in part for fear of COVID exposure. **The City used ARPA SLFRF funds to transform a city lot into a campground to provide individual shelters for up to 30 individuals. ARPA funding was used for shelters, site improvement, and onsite social services.** In addition, ARPA funds are being utilized to expand hotel options for residents who are homeless.

Overtime: \$1 million of the first tranche of ARPA SLFRF funding was used to pay for Fire Dept overtime in 2021.

56. Methuen, MA Mayor Neil Perry

Areas Where City is Using SLFRF:

Public health, Small business, Youth, Water / sewer infrastructure

Examples of How City is Using SLFRF:

The city procured a school building to ease overcrowding, and made extensive upgrades to centuries-old water and sewer issues throughout the city.

57. Miami, FL Mayor Francis X. Suarez

Areas Where City is Using SLFRF:

First responders, Small business, Workforce

Examples of How City is Using SLFRF:

The city will use ARPA funds to support Fire-Rescue and Police reimbursement.

Among the existing City programs that will receive additional funding via the American Rescue Plan are **job training initiatives, housing assistance, childcare programming and meals for elderly residents**. The lion's share of the funding will be invested in – and help mitigate the cost of – new and ongoing capital projects across the city. Among them are the following: major parks improvements and upgrades; land purchases for the **construction of affordable housing**, installation of pumps to mitigate local flooding and other upgrades to roadway drainage.

Another portion of the funds will be used to support existing City homeless assistance programs. The federal dollars will also bolster ongoing efforts to grow Miami's burgeoning tech sector.

58. Miramar, FL Mayor Wayne Messam

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business

Examples of How City is Using SLFRF:

We are able to fund COVID-19 related resources needed for first responders. **We assisted residents and small businesses with utility bills and rental assistance.**

59. Monessen, PA Mayor Ron Mozer

Areas Where City is Using SLFRF:

First responders, Workforce

Examples of How City is Using SLFRF:

The City **acquired life-saving firefighting equipment.**

60. Newark, NJ Mayor Ras Baraka

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Arts

Examples of How City is Using SLFRF:

Funds have been made available to renters and homeowners to **assist with rent and mortgage payments.**

An artist fund was established for artists who were unable to continue their craft.

The City hired additional health staff to assist with testing, contact tracing, and vaccinating. The City leased two hotels for isolation and quarantine purposes. Newark Airport was one of the initial airports in the country designated to receive potentially COVID positive individuals. The City was charged with providing necessary accommodations to travelers who were exposed and/or infected.

The City housed and fed potentially infected homeless individuals in hotel facilities to quarantine and/or isolate as necessary.

The City developed a **robust summer program** to engage youth and families, which helped to keep violent crime to a minimum. As part of that program, youth were hired and trained.

A fiber audit is underway to start the process of bringing fiber to all city residents at no or low cost.

61. New Orleans, LA Mayor LaToya Cantrell

Areas Where City is Using SLFRF:

First responders

Examples of How City is Using SLFRF:

Our first tranche was used to replace lost revenue and ensure the city budget was made as close to whole as possible. It allowed us not to have to move towards additional furlough days for city employees.

62. Newport News, VA Mayor McKinley Price

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Housing-City of Newport News received a \$30 million Choice Neighborhood Initiative (CNI) Grant to transform a historically disadvantaged, minority community. Initiatives include over 500 units of new replacement housing-rental homeownership opportunities. The addition of ARPA funds allowed the City to supplement local and Federal funds for better quality housing design and construction. We also provided financial support to help cover the 30% escalation of construction costs associated with the projects due to the pandemic and supply chain issues. The initiative would have been stalled or greatly delayed without this additional funding support.

63. Niagara Falls, NY Mayor Robert Restaino

Areas Where City is Using SLFRF:

Public health, Small business, Youth, Infrastructure and technology

Examples of How City is Using SLFRF:

ARPA provided funding for park development, small business grants and security initiatives, in addition to **internet in underserved areas of the city.**

64. North Lauderdale, FL Mayor Ana Ziade

Areas Where City is Using SLFRF:

First responders, Housing, Climate, Small business, Youth

Examples of How City is Using SLFRF:

We are upgrading our fire responder stations to include a training facility which will in turn lower the city's overall homeowners insurance premiums; providing **improvement monies to small businesses and homeowners** that otherwise they could not afford, but are in need of; providing **additional programs and scholarships to the youth** for the betterment of their education and/or camps that families could not otherwise afford; and acquiring charging stations for city vehicles also available to the public.

65. Oceanside, CA Mayor Esther Sanchez

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Youth

Examples of How City is Using SLFRF:

The City has provided over \$1 million to local non-profits impacted by the Pandemic. It has used ARPA funds to invest **over \$1.6 million in homelessness services and shelter**. We've also provided over \$700 thousand in grants to local businesses.

66. Ormond Beach, FL Mayor Bill Partington

Areas Where City is Using SLFRF:

Significant water infrastructure

Examples of How City is Using SLFRF:

The most fair way to use the dollars was to improve our water infrastructure.

67. Oakland, CA Mayor Libby Schaaf

Areas Where City is Using SLFRF:

First responders, Housing, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The City of Oakland faced large budget deficits due to revenue loss due to the Covid-19 pandemic. The SLFRF funds **allowed the City of Oakland to avoid layoffs and protect vital community services such as public safety, violence prevention, public works, homeless services** and others.

68. Oklahoma City, OK Mayor David Holt

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Revenue Replacement, City Projects

Examples of How City is Using SLFRF:

The city provided with its ARPA funds assistance to small businesses and non-profits, workforce training, COVID19 response, and City infrastructure.

69. Orlando, FL Mayor Buddy Dyer

Areas Where City is Using SLFRF:

First responders, Workforce, Youth

Examples of How City is Using SLFRF:

The City of Orlando has appropriated ARPA funds on a **Community Violence Intervention program (\$1.5 million) based on national best-practices** identified by the National Institute for Criminal Justice Reform. This program is designed to address a sudden rise in violent crime and is a partnership between the City's police department and Families, Parks, and Recreation Department.

The city will also devote \$2.6 million to start the **R.I.S.E Employment and Training Program to help residents impacted by COVID19 access opportunities for assessment, education, training, coaching, and support services to increase employability.**

70. Petaluma, CA Mayor Teresa Barrett

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Workforce

Examples of How City is Using SLFRF:

We are providing **transitional housing and services for homeless**, providing homeless individuals with shelter and the skills to move off the streets and into permanent housing.

71. Philadelphia, PA Mayor Jim Kenney

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Workforce, Youth, Revenue replacement

Examples of How City is Using SLFRF:

SLFRF funds enabled the City of Philadelphia to continue providing critical services to Philadelphians, particularly our most vulnerable. Without these funds, we would have had to lay off significant numbers of employees and make drastic cuts in services. We would have had to cut levels of service for our Fire and EMS services and cut the number of available beds in our homeless shelters. Our children and families would have had to go without any open public pools in the summer, or available community-based public computing centers and internet access. We would not have been able to make any new investments in the critical anti-violence efforts needed to address the gun violence crisis prematurely ending lives every day in our city. It is no exaggeration to say that SLFRF saved lives, and our communities could not be on track to an equitable recovery from the COVID-19 pandemic without this support.

72. Pinellas Park, FL Mayor Sandra Bradbury

Areas Where City is Using SLFRF:

Public health, Infrastructure

Examples of How City is Using SLFRF:

These funds are being used in a combined project with Pinellas County to replace a main interceptor sewer line that runs between the City and County.

73. Plano, TX Mayor John Muns

Areas Where City is Using SLFRF:

First responders, Public health, Youth, Public infrastructure

Examples of How City is Using SLFRF:

The City is using the funds to enhance governmental and community services through the following: 1) **Public Safety Services – to ensure sufficient daily minimum staffing levels to deliver services to the community** (\$812,158.00); 2) Facility Repairs – for repairs and remodeling of various facilities where City operations are housed or facilities that provide services for members of the community (\$3,650,000.00); 3) Recreation Revolving Services – to continue providing recreational opportunities to enhance the wellbeing of the community through programs and other services (\$1.5 million); and 4) Accessibility Repairs – to replace/upgrade sidewalks and barrier free ramps to ensure compliance with the Americans with Disabilities Act (\$1,650,00.00)

74. Port Arthur, TX Mayor Thurman Bartie

Areas Where City is Using SLFRF:

First responders, Housing, Public health

Examples of How City is Using SLFRF:

The city helped to defray expenses for salaries for First Responders and assisted health care workers to provide care for citizens during the height of the Pandemic. The city also assisted families with rental payments from their inability to work during the pandemic.

75. Raleigh, NC Mayor Mary-Ann Baldwin

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Non-profit support

Examples of How City is Using SLFRF:

The City, in conjunction with the Carolina Small Business Development Fund, developed Oak City Biz Labs, a program to financially assist small businesses within the City of Raleigh adversely impacted by the COVID-19 pandemic. The goal of the program is to provide a **holistic array of services to small businesses that include financial capital as well as a knowledge capital**. The financial capital component of the program consists of grant awards to small businesses. Small business grant recipients that agree to receive technical assistance and complete their technical assistance plans will be eligible to receive additional grant funding. The total amount budgeted for this program is \$5 million.

The City purchased an extended-stay 113-room hotel to provide permanent supportive housing and emergency shelter.

When purchased, the hotel was occupied by long-term guests who will not be affected by the change in ownership. The future vision for the hotel is mixed occupancy, combining the existing extended-stay model with opportunities for permanent supportive housing and other types of affordable housing. The City budgeted \$10 million for the purchase of the hotel and hotel maintenance.

This funding also **provided \$1 million in human service agency grants**. Grant funds will be used to address equitable outcomes and provide direct services to low-income Raleigh residents who identify with one of the targeted groups: elderly, youth, individuals with a disability (physical or mental), individuals who use substances, and are homeless.

76. Reno, NV Mayor Hillary Schieve

Areas Where City is Using SLFRF:

Housing, Public health, Small business, Workforce

Examples of How City is Using SLFRF:

Like many communities throughout the country, the pandemic required us to serve a growing unsheltered population that proved to be a significant challenge. The City of Reno has used a significant portion of its ARPA allocation **to assist with a program at the region's primary shelter to recruit and retain staff to support critical shelter operations**. The pandemic has stretched the region's public health network and the APRA funds were critical to mitigating and responding to the significant impacts that COVID-19 has had on the Northern Nevada homeless population.

77. Reynoldsburg, OH Mayor Joseph Begeny

Areas Where City is Using SLFRF:

First responders, Small business, Workforce, Infrastructure designed to enhance economic development

Examples of How City is Using SLFRF:

The city will use ARPA funding for **Minority, Female, and Veteran Small Business Grants**; Traffic Safety System for First responders; and **Workforce Training Grants** to benefit individuals, children, families, first responders, and small businesses.

78. Richmond, VA Mayor Levar Stoney

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

As we recover from the pandemic, the City of Richmond will use \$5 million to establish the **first ever Health Equity Fund managed by our health department**. In addition to COVID-19 response, the **funds will support food access and security, substance use disorder and treatment, mental and behavioral health, and infant and maternal health**. ARPA funds will also be used for gun violence prevention and construction of new community centers in QCTs to serve as resource hubs for residents.

79. Riverbank, CA Mayor Richard O'Brien

Areas Where City is Using SLFRF:

Housing, Climate, Small business, Youth, Water projects

Examples of How City is Using SLFRF:

We provided **small businesses grants that kept 94% of those provided in business through the last year**. Our micro grids will help reduce dependence on PG&E, which provides 24 hour/day power to shelters that may be needed for emergencies. We have started **an educational program for the homeless to train in jobs** that are being generated through growth; transitional housing provides the shelter and educational/services to assist in the homeless transition.

80. Riverside, CA Mayor Patricia Lock Dawson

Areas Where City is Using SLFRF:

Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city approved funds to address needs related to the community, businesses (including nonprofit organizations), and a swift response to mitigation and prevention of Covid-19. Social services that support a sustainable and resilient post-crisis recovery for Riverside's community would not be possible without partnerships with our community nonprofits, a network of over 400 organizations. **Nonprofits that provide critical support to our community were hit hard during the pandemic. To best support these critical community service providers \$2 million were allocated for direct grants.**

To catalyze a broader economic recovery and rebuilding, funds were allocated to **support the business community through direct grants and a security match program.** Funding for these programs are critical for a swift recovery for our small businesses. Riverside's small and micro-business community accounts for between 60% and 70% of all local businesses, and over 32% of private employment in the City. This includes a growing number of home-based operations that may represent the primary income or serve as an important supplement to an otherwise low to moderate income household.

81. Rochester, NY Mayor Malik Evans

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Small business, Workforce, Youth, Food Programs/Housing Assistance and Cash Transfers/Smart City Technology Improvements and Enhancements/Aid to Tourism, Travel and Hospitality/Community Violence Interventions

Examples of How City is Using SLFRF:

Funds have been appropriated in many areas and spending is has begun on several projects. The process to appropriate the remainder of funds continues and deployment will follow. In terms of examples, additional **young adults are receiving manufacturing skills training, lead service pipes are being replaced, roof replacements are currently underway and home repairs are happening for low income homeowners.**

82. Rochester Hills, MI Mayor Bryan K. Barnett

Areas Where City is Using SLFRF:

First responders, Housing, Small business, Workforce

Examples of How City is Using SLFRF:

The city plans to use ARPA funds to assist local charitable and non-profit organizations; acquire first responder equipment and apparatus; upgrade public parks; increase capital budget for LED lighting and facility improvements; expand the Minor Home Repair Program and community/economic development activities.

83. San Diego, CA Mayor Todd Gloria

Areas Where City is Using SLFRF:

First responders, Housing, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city used \$120 million for Revenue Replacement in FY22, which allowed the city not to take draconian cuts to library hours, parks and recreation, and public safety, and also **kept city workers employed avoiding large lay-offs.**

\$400 thousand was used for the city's "Summer for All of Us" Come Play Outside initiative, which provides new summer opportunities for kids and their families to play outside safely in San Diego.

\$1 million was devoted to support the **Workforce Partnership's "Connect2Careers" initiative for our City's youth, many with barriers to employment and who are at-risk.** C2C provides work-readiness training, internships, mentoring and jobs. Halfway through the year, C2C has already exceeded its goal of reaching 1,000 youth.

\$10 million in ARPA funding with \$2 million philanthropic contribution to fund \$12 million for **grants to small businesses and nonprofits that were focusing on communities of concern and underrepresented populations.** Distributed \$11,282,500 in grant funding assisting 1,245 small businesses.

\$400 thousand was used for micro grant capacity building program - 23 contracts were awarded.

84. San Jose, CA Mayor Sam Liccardo

Areas Where City is Using SLFRF:

Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The Resilience Corps Program, an inter-departmental initiative, is funded with \$20 million in American Rescue Plan resources, and **provides a variety of paid work experience opportunities -- featuring a living wage and wrap around support services -- and ranging in term from 25 to 30 weeks. The employment pathways and opportunities focus on environmental stewardship, learning education recovery, small business marketing support, and COVID-19 response.** San Jose residents living in low-resource census tracts or those that were very low-income were prioritized for these paid work experience opportunities. The program has created 462 jobs to date with an 89% participant retention rate. Of those employed, 93% identify as BIPOC and 85% come from Low Resource Census Tracts.

85. San Angelo, TX Mayor Brenda Gunter

Areas Where City is Using SLFRF:

Infrastructure

Examples of How City is Using SLFRF:

With the first round of funding, we were able to develop a small business grant program for business which were income eligible. We also initiated many initiatives to support our public safety programs. With this round, we are using part of the funds to improve infrastructure that would otherwise not be funded.

86. Santa Barbara, CA Mayor Cathy Murillo

Areas Where City is Using SLFRF:

First responders, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Santa Barbara is a hospitality-driven economy, so we took a bigger hit than other more diversely-funded agencies. These funds were essential in supporting all of the above General Fund categories which might have suffered service cuts without these funds. While we remain with a structural deficit, we have continued expected taxpayer services.

87. Santa Rosa, CA Mayor Chris Rogers

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

We used our ARPA funds to invest in: childcare, after school programs at affordable housing sites, expanded summer programs, guaranteed children's (college) saving accounts, a community center in a disadvantaged community, and a guaranteed basic income for low income residents. We created a mental health response team, rather than a traditional police force, invested in homeless services, and helped small businesses with necessary tenant improvements. 38% of our funds went to services for disproportionately impacted families, 39% to services for unhoused individuals, 11% to behavioral health services, 11% to disproportionately impacted businesses, and only 1% to administration.

88. Schenectady, NY Mayor Gary McCarthy

Areas Where City is Using SLFRF:

First responders, Housing, Workforce, Youth, Park improvements

Examples of How City is Using SLFRF:

ARPA funds kept the City of Schenectady financially stable. The funds also supported First responders, job opportunities for youth, and workforce development.

89. Scranton, PA Mayor Paige Cagnetti

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Scranton is planning a **wage boost program, which will help small businesses pay employees higher wages, addressing multiple issues at once: hiring difficulties for employers, inflation pressures on small businesses, low wages for workers, and loss of workforce due to childcare and other increased living costs.**

Our plan utilizes \$3 million for the program, helping 500 households and bringing a \$5 million impact to our local economy.

90. Sesser, IL Jason Ashmore

Areas Where City is Using SLFRF:

Public health, Water infrastructure

Examples of How City is Using SLFRF:

The City will use its ARPA funding on new water infrastructure.

91. Somerville, MA Mayor Katjana Ballantyne

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Small business, Workforce, Youth, Childcare, Women universal basic income start

Examples of How City is Using SLFRF:

The city appropriated \$7 million for childcare for low income families. Our city is reserving childcare slots for the next 3 years.

92. Springfield, IL Mayor Jim Langfelder

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

The city is using funds to: **create a small business micro-loan pool with banks**; re-locate and build three post-pandemic fire stations sought after for decades; protect our water source via engineer work to complete sewer infrastructure to eliminate septic tanks around the lake; re-line sewers; **undertake whole block restoration and rebuild housing in low income areas**; and develop workforce and youth opportunity initiatives.

93. Sterling Heights, MI Mayor Michael C. Taylor

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

We have allocated funding for job retraining and emergency financial relief to families who have suffered financial loss from COVID. We are allocating funding for **affordable housing and implementing major sustainability initiatives**. We are making major improvements to address crumbling infrastructure creating more jobs. We are developing a scholarship program for unemployed workers. The City is **developing a social service program including hiring its first ever social worker to address community mental wellness**.

94. St. Louis, MO Mayor Tishaura Jones

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Public safety

Examples of How City is Using SLFRF:

The City of St. Louis has funded 500 year-round youth jobs with summer bus passes. We are addressing the root causes of crime to take a preventive approach to public safety. We are expanding our testing and vaccination capacity, partnering with other entities to meet people where they are. We are investing in workforce development programs so that people who lost their job during the pandemic can acquire new jobs. We are also finding ways to offer support to our small businesses, that were hit hardest during the pandemic.

95. Tacoma, WA Mayor Victoria Woodards

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

Tacoma faced over \$59 million worth of estimated revenue loss due to the COVID-19 public health emergency as of December 31, 2020. ARPA funding allowed us to sustain essential services and meet the emergent needs of our community across a variety of issues, including: addressing homelessness by providing emergency shelter and increasing affordable housing stock; and promoting public safety by restoring fire department operations and implementing alternative response and body-worn cameras in our police department.

Through partnerships, we provided shelter, case management and other supportive services and nutrition assistance to homeless youth and adults. We expect to service 9,787 bed nights in 2022. The city supplied food and essentials to 70 food banks, culturally relevant hot meal sites, and shelters in Tacoma. We expect to provide 6,000,000 pounds of food in 2022. We partnered two small minority-owned businesses to support feeding and clothing programs. Our partners provided individualized services tailored to Tacoma's Black, indigenous and people of color (BIPOC) population, distributing culturally specific food packages and clothing to families in need. We expect to serve 500 Tacoma residents through these partnerships in 2022.

We also supported our Transitional Employment Pathway (TEP) program, a low-barrier, transitional employment approach to move displaced individuals into part-time work.

We have acquired and converted existing properties into emergency shelters through December 31, 2023. Those properties will transition to permanent affordable housing for a population at or below 60% of Tacoma-Pierce County Area Medium Income to be operated and maintained for 40 years.

ARPA dollars will allow our police to add body cameras to non-patrol staff, detectives, and others, and to also install dash cameras on police patrol vehicles.

96. Tampa, FL Mayor Jane Castor

Areas Where City is Using SLFRF:

First responders, Housing, Workforce, Youth, Facility upgrades (HVAC, etc.), Revenue loss in general fund/solid waste/parking/transportation, cybersecurity

Examples of How City is Using SLFRF:

The City of Tampa is using ARPA funds for a **scholarship program to train the next generation of firefighters and EMTs**. In housing, ARPA funds are being invested in **land acquisitions that the City will use to create mixed-income developments that include deed-restricted workforce and affordable housing**. This is critical because our rents are rising at the fastest rate in the nation. ARPA's revenue recovery is extremely important because it allows Tampa to move forward without needing to implement large property tax increases to cover revenue COVID-related losses. Property tax increases have a disproportionate impact on renters and small businesses because their real estate is not homesteaded.

97. Toledo, OH Mayor Wade Kapszukiewicz

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Small business, Workforce, Youth, Lead water line replacement

Examples of How City is Using SLFRF:

The city has funded the following projects through ARPA:

- \$10 million to replace lead water lines in the city, with a significant commitment to advancing the city's commitment to replace ALL lead lines more quickly than we could have without ARPA.
- \$2.5 million in seed funding for preK, part of an overall \$20m investment in universal preK in the City of Toledo.
- Budget stabilization to help hire 130 new police officers and firefighters in the 2022 city budget.
- \$19 million planned for a new YMCA in an underserved Toledo neighborhood.

98. Troy, MI Mayor Ethan Baker

Areas Where City is Using SLFRF:

First responders, Workforce, Public spaces

Examples of How City is Using SLFRF:

The City will use ARPA funds for: Additional Fire Apparatus; Mental Health/Public Space/Parks; Strategic and Sustainable Workforce additions; and Trails & Pathways.

99. Tucson, AZ Mayor Regina Romero

Areas Where City is Using SLFRF:

Housing, Public health, Climate, Small business, Workforce, Youth, Behavioral health

Examples of How City is Using SLFRF:

The City of Tucson is partnering with community nonprofits and businesses to deliver programs that provide for recovery and relief for families, essential and frontline workers, and small businesses; community reinvestment and recovery; parks, arts, and culture; workforce and youth development; and promoting affordable and stable housing.

The City of Tucson is **providing low-barrier shelter/bridge housing at newly acquired properties targeting high-needs unsheltered individuals experiencing homelessness**. In total, newly acquired shelter projects will serve approximately 75-125 persons nightly.

Tucson expanded its KIDCO program (ages 6-13) by **launching a new teen engagement that allows for violence interruption, conduits to health, wellness**, and introduction to the field of parks and recreation and eventual youth workforce development.

Tucson is **expanding the Workforce & Economic Development Grant program** with community partner organizations in the areas of small business assistance, workforce development and skill building and special events that create economic impact to the community.

100. Urbana, IL Mayor Diane Wolfe Marlin

Areas Where City is Using SLFRF:

Housing, Public safety, Economic recovery, Sustainable infrastructure, and Social services/human rights.

Examples of How City is Using SLFRF:

The City of Urbana has proposed allocating some of the funds to replace lost revenue and partnering with another governmental body to **build a much-needed public Health and Wellness Center**.

101. Vancouver, WA Mayor Anne McEnery-Ogle

Areas Where City is Using SLFRF:

First responders, Housing, Small business

Examples of How City is Using SLFRF:

We have used ARPA funds to:

- Backfill personnel costs for firefighter and paramedic first responders who have been on the front line during the pandemic.
- Provide small business assistance to build capacity and resilience of local employers during and emerging from the business shutdowns associated with the pandemic.
- **Have committed \$30 million to infrastructure, housing, community safety improvements and small business assistance in the Fourth Plain area**, to be delivered in a way that improves equity for this socially disadvantaged community.

102. Washington, DC Mayor Muriel Bowser

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth

Examples of How City is Using SLFRF:

DC's Recovery Plan invests heavily in projects that support low-income residents and neighborhoods, as well as other populations that are disproportionately made up of black or brown residents, such as people and places traumatized by gun violence. It includes historic investments in affordable housing, reducing homelessness, preventing gun violence, assistance for returning citizens, tutoring to mitigate learning loss and housing for victims of domestic violence.

The District of Columbia plans to utilize \$230 million in ARPA funds to support small and local businesses through loans and grants. \$324 million is expected to be invested in affordable housing production, \$116 million will support our homeless community, and \$8 million to prevent evictions and provide relief.

An additional \$92.5 million will support childcare and \$18 million will support domestic violence victims.

The District will invest \$64 million to support gun violence prevention and \$56 million for learning acceleration including high impact tutoring and boost camps.

103. West Hartford, CT Mayor Shari Cantor

Areas Where City is Using SLFRF:

First responders, Housing, Public health, Climate, Small business, Workforce, Youth, Non-profit organizations, Environmental & sustainability projects

Examples of How City is Using SLFRF:

The Town of West Hartford has received American Rescue Plan Act (ARPA) funds to support local government efforts to contain the negative economic and public health impacts of COVID-19 on the community, residents and businesses. One hundred percent of the funds have been used to benefit the residents of West Hartford. The Town of West Hartford has set aside \$1,000,000 of its ARPA funds for grants to non-profit organizations, including Community arts, cultural or humanities organizations and community-based human and social services organizations. The Town of West Hartford has also set aside \$1,000,000 for small businesses. In addition, to utilizing \$4,100,000 for revenue losses due to COVID-19, the Town has utilized \$3,200,000 for Flood Mitigation Infrastructure Improvements; \$450,000 for Core Network Equipment; \$100,000 for Public Wireless; \$72,000 for Advanced Life Support equipment; \$74,000 for Public Safety Equipment \$1,060,971 for Police Body Cameras, \$500,000 for Town Surveillance Cameras; and \$375,000 on a Mobile Command Vehicle.

104. West Sacramento, CA Mayor Martha Guerrero

Areas Where City is Using SLFRF:

Housing, Homeless housing, Covid testing, General government services and infrastructure that would have been funded with General Fund revenues if they had not been lost due to pandemic

Examples of How City is Using SLFRF:

These funds have allowed the City to purchase another motel to provide homeless housing and services similar to Project Homekey as well as to fund necessary capital improvements for public safety and other City infrastructure that would have been delayed or foregone due to revenue loss experienced in the General Fund from the pandemic. We have also funded covid testing site in City Hall and elsewhere around the City for employees and residents, including providing vaccines in homes for residents who are unable to find transportation to other vaccination sites in the City.

105. Youngstown, OH Mayor Jamael Tito Brown

Areas Where City is Using SLFRF:

First responders

Examples of How City is Using SLFRF:

The city used \$1.2 million to purchase body-worn cameras for Youngstown police officers.



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